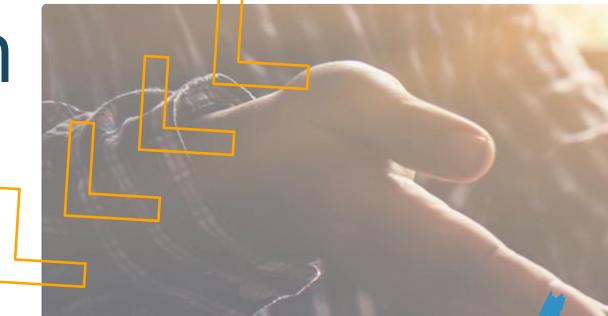
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Construction Webinar Series:



Deep Dive into Civil & Construction Contracts for Procurement

Tuesday, 8 April 2025



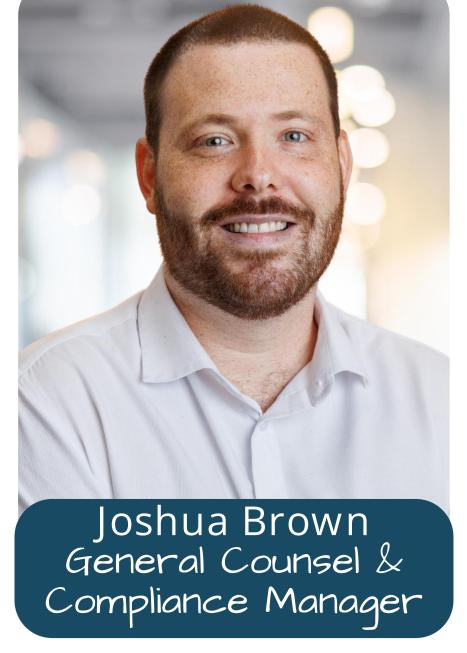


MEET OUR TEAM localbuy®

Emma Peters Head of Engagement

Debbie Spann Category Manager







Local Buy is a wholly owned subsidiary of the Local Government Association of Queensland (LGAQ).

Created in 2001 to assist councils streamline procurement.

A profit-for-purpose organisation we return all profits to LGAQ who use these funds to provide member services to Queensland Councils.

We also work in partnership with LGANT.



Queensland Default Procurement Rules

Thresholds are accumulative, for the life of a contract or a Financial Year with a Supplier for similar goods or services.



Local Government Regulation 2012 Part 3 - Default Contracting Procedures

localbuy®



Tendering is a long and arduous process for both buyers and suppliers!



Preparation of Tender Documentation & Contracts.



Open for at least 21 days (Local Government).



All Tenders must be evaluated, and many responses may be received.



A risk that the preferred tenderer may be from outside the council area.



The cost of tendering is around \$20,000 per tender for Local Government and \$5,000 for suppliers to respond.



Tendering



Using Local Buy = No Tenders



How do we do that?

Local Buy has the legislative right to establish Arrangements that are compliant with the Local Government Regulations 2012. Local Buy Arrangements are an exception under s.234 of the Local Government Regulations for purchases of any size.

Local Buy Arrangements are considered tendered, and councils can use them for \$1 - \$100m+ without conducting their own tender.

Council's and government authorities can purchase a broad range of products and services from prequalified/preferred suppliers, without needing more complex quotation or tender processes.

Why use Local Buy (Non-Local Government)

Which includes State Government, Federal Government, Not-for-Profit Entities, Charities, Educational Establishments and Government Owned Corporations.

- Best Practice
- Governance
- Probity
- Ease of Access to robustly pre-qualified suppliers
- Insurances, licenses, qualifications, and quality management provided
- Rate Cards for some arrangements
- Negates the need to perform tenders



WHOLE OF PROJECT SOLUTIONS



LB280 Asset Management Services - ie: whole of life reporting, condition assessments, digital modelling, Operation and Maintenance Manuals, feasibility studies

> LB312 Engineering & Enviornmental Consulting Services - ie: RP Engineering Civil, Electrical, Geotechnical, Mechenical, Structural, Water supply and Sewerage. Environmental management, modelling, Erosion, contaminated land, flora and fauna, acoustics

> > Ÿ

LB311 Legal Services - ie: Construction contract development, Contractual matters, Planning and environmental and cultural Heritage advice, **Property Law**

LB335 Planning, Surveying, Design & Architectural Services - ie: Development Approvals, Material Change of Use, Expert witness, Regional and Rural, Infrastructure / transport, EV, Circular Economy, Industrial, interior, public architecture, renewables, Surveying, cadastral, drone and mapping.

LB279 Project Management Services (Civil Infrastructure) - Programme Management, Budgeting, Forecasting, Scheduling, Rish Porfiling, Critical Project Success measures, whole project delivery.

> Building and Construction contracts including Design and Construct: LB329 Building & Construction - Commercial Construction & Fit Out (inc Asbestos & Demo) LB331 Building & Construction - Residential LB313 General Civil Construction & Maintenance Services LB314 Water, Sewerage & Marine Infrastructure Construction & Maintenance

LB303 Sport and Recreation Facilities & Equipment LB304 Public Facilities, Parks and Amenities LB305 Landscape, Gardening and Aboricultural Services

V.

local buy[®]



V

Closure

New Infrastructure Arrangements

- The new Local Buy Infrastructure Arrangements:
- LB329 Building & Construction Commercial Construction & Fit Out (inc: Asbestos and Demolition)
- ✓ LB331 Building & Construction Residential
- ✓ LB313 Road and General Civil Construction ★
- ✓ LB314 Water, Sewerage & Stormwater Infrastructure *
- Please note, LB329 & LB331 are not available for NT Councils

* LB313 & LB314 replaced the old BUS270 Road, Water, Sewerage and Civil Works which expired 30 June 2024



Contract Documents

Construction Contract Template:

- Local Buy bespoke contracts:
 - Minor Works
 - Medium Works
 - Major Works

Supporting documents include:

- Guidance Notes
- Contract selection Matrix

(Free to use)





Supporting Materials

Guidance Notes

Construction Contracts for Arrangements:

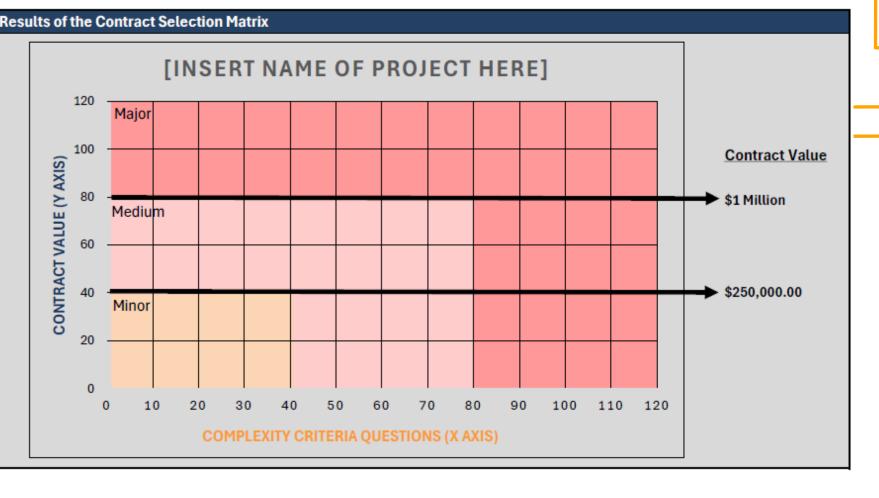
LB313 - Road & General Civil Infrastructure

LB314 - Water, Sewerage & Stormwater Products

LB329 - Building & Construction - Commercial Construction & Fit Out (inc: Asbestos, Demo)

LB331 - Building & Construction - Residential

Guidance Notes & Contract Selection Matrix



localbuy®

Advancing Queensland Procurement





Contract Procurement Deep Dive

Ren Niemann Partner



Norton Rose Fulbright Australia



Agenda

Time		Agenda
10:00 am – 10:15 am		Introductions and session overview
10:15 am – 10:50 am	Contract Procurement Deep Dive	 Recap: Overview of the new contract suite. Key considerations for project procurement. Practical tips and strategies for using the new agreements. A worked example to bring it all together. Advanced tips for effective use.
10:50 am – 11:00 am		General wrap up/ recap and questions



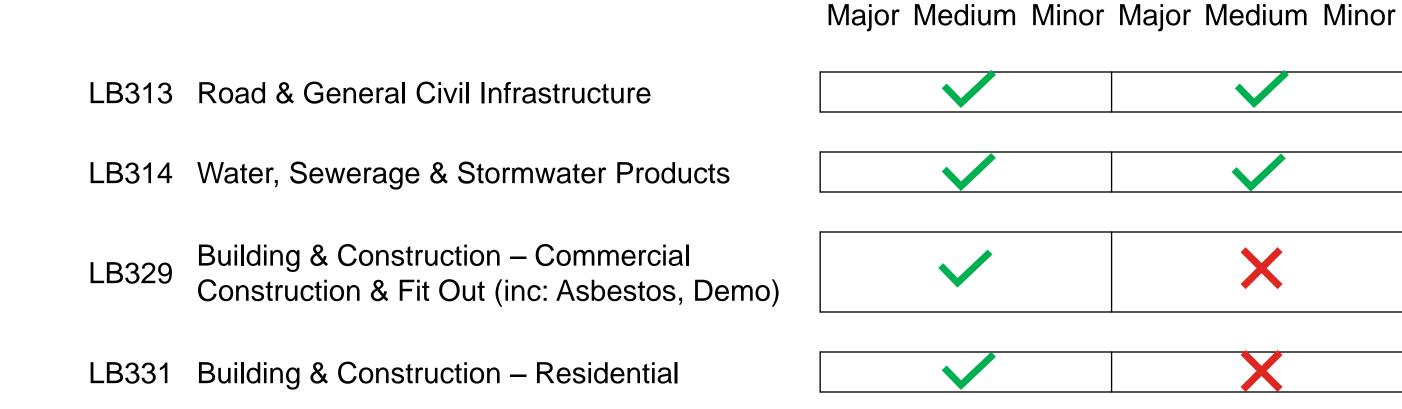


Recap: Overview of Local Buy's new construction suite



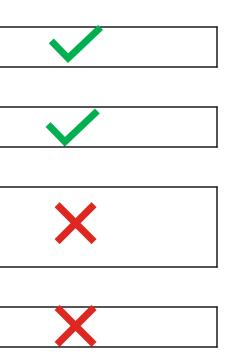
Recap: Overview of the new construction suite

QLD





NT





Overview of the new construction suite

<u>LB313 – Road & General Civil Construction</u>: Encompassing a broad range of services, the LB313 Arrangement can be utilised for all road, bridge and general civil construction and maintenance requirements. Whilst roadwork is the primary focus, landfill and marine/river works are also included.

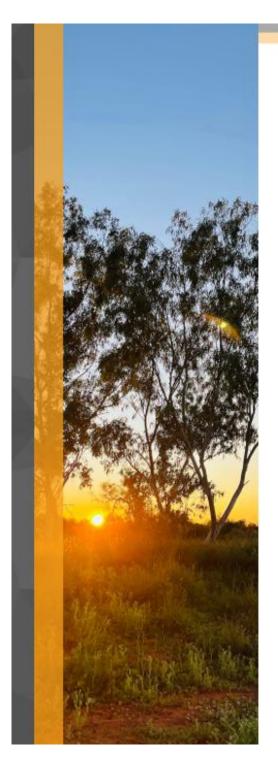
<u>LB314 – Water, Sewerage, Stormwater Infrastructure</u>: Incorporates six broad service categories, allowing buyers to utilise the LB314 Arrangement for all water, sewerage and stormwater infrastructure construction and maintenance requirements.

<u>LB329 – Building & Construction – Commercial:</u> Includes general construction (construct only / design and construct) for commercial buildings, fit outs and associated works. It also caters for all office and building fit out requirements, Visual Interactive Infographic Platforms and demolition and asbestos removal.

<u>LB331 – Building & Construction – Residential:</u> The LB331 Building & Construction Residential Arrangement provides for the Building and Construction – Residential Housing, modular transportable prefabricated dwellings, apartment developments, building refurbishment and non-habitable building structures.



Overview of the new construction suite



Guidance Notes

Construction Contracts for Arrangements:

LB313 - Road & General Civil Infrastructure

LB314 - Water, Sewerage & Stormwater Products

LB329 - Building & Construction - Commercial Construction & Fit Out (inc: Asbestos, Demo)

LB331 - Building & Construction - Residential

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Step 2: Final checks
Step 3: Execution process





Key Considerations for project procurement



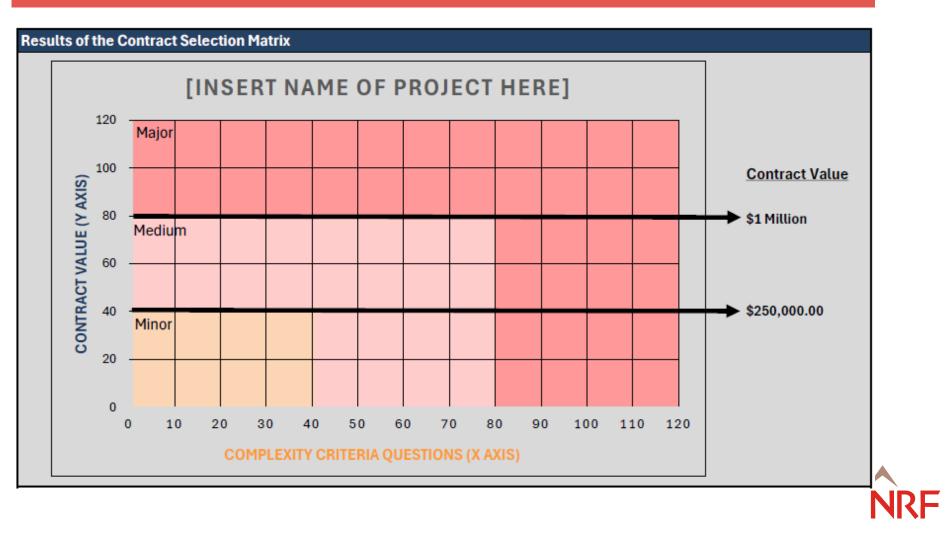
Construction Selection Matrix

The contracts are tailored to meet the needs of projects across the entire risk and value spectrum, from straightforward, low-risk works to large-scale, high-risk, multi-million-dollar projects.

Contract Selection Matrix		Version:	v1 Sept 2024
This Contract Selection Matrix will assist you in	determining which type	of contract to use for y	our project.
Enter the Project Name here:	[Insert Name of Project	Here]	
Question	Answer	Score	Comments
Complexity Criteria questions (X axis)		#N/A	
Q1. Remoteness - Is the project to be done in a remote location?		#N/A	
Q2. Does this project have long lead times for supplier of items?		#N/A	
Q3. Are there materials that are supplied by the Principal?		#N/A	
Q4. Is there Level 1 Supervision (ie.AS3798)?		#N/A	
Q5. Are there nominated Suppliers and Sub- Contractors?		#N/A	
Q6. Is Design part of this Contract?		#N/A	
Q7. Does this project have piling involved?		#N/A	
Q8. Are there significant earthworks / inground works or undergroud works included in this contract?		#N/A	
Q9. Are there any environmentally sensitive works or an environmentally sensitive site?		#N/A	
Q10. Are there any Demolition work involved on this site?		#N/A	
Contract Value questions (Y axis)		0	
Is the value up to \$250,000?	No	0	
Is the value between \$250,000 and \$1 Million?	No	0	
Is the value over \$1 Million?	No	0	

Each contract (LB313, LB314, LB329 and LB331) includes Major Works, Medium Works, and Minor Works Contracts. Selecting the right contract is vital to the success of any construction project, as it must align with the project's size, complexity, risk profile, and specific requirements.

A copy of the contract selection matrix can be found against each of the contracts in VendorPanel or contact Local Buy directly for a copy.





Payment Structure

Special Conditions

Flow of contract sum

What is it?

- Clearly define which party assumes responsibility for different risks (e.g., design defects, unforeseen conditions, or delays).
- Decide what type to use (i.e, lump sum, schedule of rates).

- Identify unique provisions or adjustments for the contract, like specific local government requirements or compliance with certain policies.
- Define how payments are made, including milestones, variations, and final completion payments.

Why is it important?

• Crucial for managing potential liabilities and ensuring proper mitigation strategies.

• Critical for managing cost certainty and flexibility.

• Important for ensuring the contract aligns with local or regulatory expectations.

• Critical for ensuring financial clarity and protecting the contractor's cash flow.



Performance Guarantees & Bonds

Insurance requirements

Liquidated Damages

Dispute Resolution

What is it?

• Ensure the contractor has appropriate financial security measures in place.

- Specify required insurances, such as public liability or workers' compensation.
- Establish penalties for project delays

 or non-compliance with contract
 terms.
- Outline procedures for handling disagreements, including mediation or arbitration.

Why is it important?

• Important for protecting against contractor default and ensuring project completion.

• Critical for risk mitigation and ensuring proper coverage in case of accidents or damages.

• This enforces accountability and encourages timely completion.

• Crucial for managing conflict and minimising disruptions to project timelines.



Warranties and Maintenance

What is it?

 Detail post-completion obligations for maintenance and defect rectification.

Termination Clauses

• Define conditions under which either • party may terminate the contract.

Why is it important?

• Ensures that the project is delivered to an acceptable standard and remains functional post-handover.

• Critical for managing risks of failure to perform or other significant issues.



Annexures and when to complete them

Annexure Title	Contract type	When to co
Formal Instrument of Agreement	Major, Medium and Minor Works	Complete fo
Contract Conditions	Major, Medium and Minor Works	Complete fo
Annexure - Document Particulars	Major, Medium and Minor Works	Complete fo
Annexure - Optional Clauses	Major, Medium and Minor Works	Project by p
Annexure - Unconditional Undertaking	Major and Medium Works	Template ar
Annexure - Technical Requirements	Major, Medium and Minor Works	Complete fo
Annexure - Design Requirements	Major and Medium Works	Complete fo
Annexure - Principal Supplied Information	Major and Medium Works	Project by p
Annexure - Subcontractor Deed of Novation	Major and Medium Works	Template ar
Annexure - Subcontractor Side Deed	Major Works	Template an
Annexure - Deed of Warranty	Major Works	Template an
Annexure - Consultant Certificate	Major and Medium Works	Template ar
Annexure - Statutory Declaration – Payment Clain	n Major and Medium Works	Template ar
Annexure - Statutory Declaration – Final Payment	Claim Major and Medium Works	Template ar
Annexure - Statutory Declaration – Subcontractor	Major and Medium Works	Template ar
Annexure - Commencement Notice	Major, Medium and Minor Works	Template ar
Annexure - Contract Sum	Minor Works	Complete fo
Appendix - Methodology and Resourcing Docume	ents Major, Medium and Minor Works	Project by p
Appendix - Construction Management Plan	Major, Medium and Minor Works	Project by p

complete				
for each project				
for each project				
for each project				
project basis.				
annexure. Does not need to be amended for a project				
for each project				
for each project				
project basis.				
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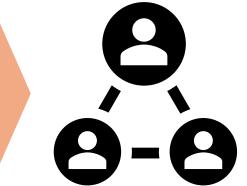


Risk management strategies within the procurement process.

Clear Communication of Risk Positions: Ensure councils are transparent with contractors about known risks (e.g., site conditions, project timelines, or regulatory requirements) before they submit bids.

Market Testing: Engage with the market early to assess how contractors may price in known risks, especially when risks like site conditions or project complexities are involved. This ensures competitive and realistic bids.

Risk Allocation: Clearly outline how risks are to be shared or transferred between the parties (e.g., the council vs. the contractor) in the contract. Avoid ambiguous risk terms that may lead to disputes or unexpected costs.



Documentation and Due Diligence: Encourage thorough documentation of risk identification and mitigation strategies in all tender documents, ensuring that any known issues are formally acknowledged and addressed in proposals.

Contingency Planning: Implement contingencies within the contract for identified risks. This can include buffer budgets or time extensions for unforeseen conditions, ensuring flexibility without overburdening the contractor.

Site Visits: Ensure contractors have access to site visits and accurate information. If contractors are bidding based on assumptions or limited information, it could lead to inaccurate pricing or scope changes later.



Practical application and a worked example.



Step by step demonstration of using an agreement for a sample project.

Step 1 – Filling in the blanks

- Formal Instrument of Agreement
- Contract
 - Annexure A Document Particulars
 - Annexure B Special Conditions
 - Annexure E Technical Requirements
 - Annexure F Design Requirements
 - Annexure G Principal Supplied Information

Step 2 – Final Checks

- Entity details
- Remove drafting notes
- ASIC searches
- QBCC searches
- Insolvency
- 26• Litigation search history

Step 3 - Execution

- Determine execution procedure
 - Wet ink, electronic signing, counterparts.
- Determine method of execution (s 127, Authorised Representative, Power of Attorney).
- Order of execution FIA, QBCC Acknowledgment.
- Share fully executed contract with Contractor.



Step 1: The FIA

[#insert Principal]

FORMAL INSTRUMENT OF AGREEMENT

(MINOR/MEDIUM/MAJOR)

LB 329 Building and Construction – Commercial **Construction and Fit Out**

Queensland

Contract title:	{insert}
Contract number:	{insert}
Contractor:	{insert}
Contract TRIM ref:	{insert}
Made under Panel:	{insert title of panel contract is made under or 'N/A'}
Template version:	{insert}
Security label:	{insert}

WARNING

Under Queensland law for 'domestic building contracts' (as defined in the QBCC Act), the Contractor must give the Principal a signed copy of the entire contract, including any plans and specifications, within 5 Business Days after the Contractor executes the Contract. If the Contract is a Level 2 Regulated Contract, the Contractor is also required to give the Consumer Building Guide to the Principal before the Principal executes the Contract. Failure to do this may result in the Principal withdrawing from the Contract or compliance action by the QBCC.

For use in conjunction with Local Buy Prequalified Supplier Arrangement [insert].

NOTICE TO PRINCIPAL

Users of this document must ensure they review the accompanying Guidance Notes for this Contract to ensure the correct Contract, together with the other relevant supporting documents that form part of the Contract, have been selected for the relevant procurement process.

[WARNING: ENSURE THIS NOTICE IS REMOVED PRIOR TO ISSUE TO TENDER(S)]

Formal Instrument of Agreement		
Date	d	
Part	ies	
Princ	ipal	[insert] [ABN/ACN] [inse of [insert address]
Cont	ractor	[Insert] of [Insert address]
Agree	ed Terms	3
1	Definitio	ns and Interpretation
1.1	Definitio	15
		the following paragraph, in t e general conditions of contra
		cument, the following terms h ent the same terms are define
	(1) A	ppendix means an appendix
	(2) C	ontract means the contract f

- (3)Schedule 1 and any annexures thereto;
- Project means the [insert project description]; and (4)



this document the defined terms have the meaning given to act or other documents forming part of the Contract.

ave the following defined meaning (and in this document, ed elsewhere, the following terms take precedence):

to this formal instrument of agreement;

for the work under the Contract and delivery of the Works comprising the documents described in clause 5.1(1);

general conditions of contract means the amended general conditions of contract in



Step 1: The FIA

- (29) reference to the appointment of a party as the attorney of the other party is an appointment under section 44 of the Powers of Attorney Act 1998 (Qld); and
- (30) where a word or phrase is a defined term, but not otherwise defined in this formal instrument of agreement, the defined word or phrase shall have the same meaning as its corresponding defined word or phrase in the general conditions of contract.
- 2 The Contract Sum
 - The Principal has accepted the [insert] (GST exclusive) as the contract sum to carry out the Project.
 - (2) Subject to and in accordance with the Contract, the Contractor shall be entitled to payment of the contract sum for the proper performance of the work under the Contract.

3 Performance

- (1) The Contractor will carry out the work under the Contract and complete the Works for the Principal in accordance with the Contract.
- (2) In consideration for the execution and completion of the work under the Contract and completion of the Works in accordance with the Contract, the Principal will subject to the terms and conditions of the Contract, pay the Contractor the contract sum in the manner provided for in the Contract.
- (3) Each of the parties will perform the respective obligations imposed on them by the Contract.
- (4) The Contractor has represented to the Principal that it has the financial capability, skill, experience, ability and available resources to carry out the work under the Contract.
- (5) The Principal has engaged the Contractor to carry out the work under the Contract on the basis of the representation in clause <u>3(4)</u>.

4 Retrospective Operation

- (1) The terms and conditions of this Contract shall apply to any work under the Contract performed prior to the execution of this formal instrument of agreement.
- (2) All amounts (if any) paid to the Contractor in connection with the work under the Contract prior to the execution of this formal instrument of agreement:
 - (a) are taken to have been paid under and in accordance with the Contract;
 - (b) are deemed to have been paid in satisfaction of any obligation of the Principal to pay the contract sum which arises under this Contract; and
 - (c) such payment has been made subject to the rights and obligations of the parties under the Contract, including it is considered to have been made by the Principal on account only, as provided in clause 8.6 of the general conditions of contract.
- 5 The Contract
- 5.1 Documents forming part of the Contract

The following documents shall form the Contract:

(1)

(2)

(3)

5.2

5.3

6

6.1

Application

this formal instrument of agreement (other than the Appendix to the formal instrument of agreement which is included for identification purposes only as set out in clause 5.3);

Annexure B - Special Conditions

Annexure A - Documentation Particulars;

the general conditions of contract set out in Schedule 1 including any applicable optional clauses set out in Annexure C (excluding the other Annexures);

Annexure E - Technical Requirements;

Annexure F- Design Requirements;

any other schedule, annexure or other attachment to the general conditions of contract;

[#insert any other document which is to form part of the Contract]. [Drafting Note: Ensure that any other document to form part of the contract inserted in this Clause 5.1 is listed in order of precedence / priority].

Any errors, omissions, inconsistencies, ambiguities or discrepancies between the documents set out in clause 5.1 are to be resolved and interpreted according to the same order of precedence as the documents are listed in clause 5.1, with the documents higher in the list having higher priority.

Despite the order of precedence set out in clause 5.1, if the documents making up the Contract stipulate different or inconsistent standards of quality, product workmanship, or finish, outcome or performance then the highest standard or more onerous obligation shall prevail. A direction by the Superintendent to apply the highest standard or more onerous obligation will not be a Variation under the general conditions of contract.

Documents not forming part of the Contract

The Appendices to this formal instrument of agreement contain:

[#the methodology and resourcing documents];

[#the construction management plan]; and

[#insert other documents not forming part of the Contract, but which are required to be inserted to reflect what the Contractor has provided e.g. a program, a price reference document, etc.].

The Appendices and the documents included in (or only referred to in) the Appendices do not form part of this Contract, are included for identification purposes and they may only be referred to or used as is expressly contemplated in the Contract (including as the Superintendent may refer to them in performing his or her functions under the Contract).

Exclusion of QBCC Act Provisions



Annexure A - Documentation Particulars

ltem	Item Description	Particulars		
1.1	Principal	[insert]		
1.2	Contractor	[insert]		
1.3	Contract documents (clause 2.1)	The Contract Documents comprise the documents listed in clause 5.1 of the Formal Instrument of Agreement.		
1.4	Documents not forming part of the Contract (clause 2.2)	The annexure documents set out in c Instrument of Agreement.	lause 5.3 of the Formal	
1.5	Optional Clauses (Annexure C)	The following clauses, as set out in A the Contract if so indicated.	nnexure C, will apply to	
		Work on, to or impacting Adjoining Properties or Existing	[<mark>Yes / No</mark>]	
		Improvements (clause 9.3)	If no selection a default of "yes' will apply	
		NGERS (clause 1 of Annexure C)	[<mark>Yes / No</mark>]	
		(clause i of Annexure C)	If no selection a default of 'no' will apply	
		Design Obligations (clause 2 of Annexure C)	[Yes / No]	
		(clause 2 of Annexure C)	If no selection a default of 'no' will apply	
		Rise and Fall	[Yes / No]	
		(clause 3 of Annexure C)	If no selection a default of 'no' will apply	
		Site Owners (clause 4 of Annexure C)	[Yes / No]	
		(clause # of Annexure C)	If no selection a default of 'no' will apply	
		Asbestos (clause 5 of Annexure C)	[Yes / No]	
			If no selection a default of 'no' will apply	
			If yes is selected, the minimum level of cover is \$[20 million] per claim	
		Trustee limitation of liability	[Yes / No]	

Item	Item Description	Particulars	
		(clause 6 of Annexure C)	If no selection a defaul of 'no' will apply
		Superintendent's Representative (clause 7 of Annexure C	[Yes / No] If no selection a defaul of 'no' will apply
		Project Control Group (clause 8 of Annexure C)	[<mark>Yes / No</mark>] If no selection a defaul of 'no' will apply
		Bill of Quantities (clause 9 of Annexure C)	[Yes / No] If no selection a defaul of 'no' will apply
1.6	Site Area Plan (clauses 1.1)	[insert description]	
1.7	Principal's Project Requirements Documents (clause 1.1 and, if clause 9.2 applies, clauses 2(2)(c) and 2(4) of Annexure C)	 As set out in <u>Annexure E</u> The Prior Design listed in the list of Section <u>8</u> of <u>Annexure F</u> 	of Prior Design set out in
1.8	Relevant Documents (clauses 1.1 and 11.1)	Relevant Documents include:	
1.9	Policies and Plans (clauses 1.1 and 11.1)	[insert]	
1.10	Methodology and Resourcing Documents (clause 11.2)	[insert]	
1.11	Principal Supplied Information (clauses 1.1 and 12.12)	Principal Supplied Information include The documents set out in the list of Information set out in Annexure G	of Principal Supplied
1.12	Contractor's Reliance Information (clauses 1.1 and 12.12)	Document [insert]	Purpose/extent for which the document may be relied [insert]
1.13	Pricing Reference Documents (clauses 1.1 and 4.3)	Pricing Reference Documents include Insert	

Item	Item Description	Particulars
1.14	Principal Obtained Approvals (clauses 1.1 and 10.1(1)(d))	Principal Obtained Approvals comprise: • [insert]
1.15	Contractor Management Plans (clauses 1.1 and 11.2)	 [Quality Assurance Management Plan Site Management Plan Workplace Health and Safety Management Plan Traffic Management Plan Defects Liability Period Management Plan On-Site Materials Storage and Handling Plan]
1.16	Preliminary Design (clause 1.1 and, if clause 9.2 applies, clause 2(5) of Annexure C)	The Preliminary Design listed in the list of Preliminary Design set out in Section 9 of Annexure F
1.17	Dilapidation Survey (clause 9.1(7))	The Contractor [is / is not] required to complete the Dilapidation Investigation. If no selection a default of 'no' will apply If yes is selected, the Dilapidation Investigation must, at a minimum, contemplate the following: • [insert]

2 Payment Particulars

Item	Item Description	Particulars
2.1	Contract Sum (clause 1.1 and 4.1)	The lump sum of \$[insert] (which is exclusive of GST) OR If Item 2.4 of Annexure A indicates that a Schedule of Rates forms part of the Contract, the amount calculated by applying the rates set out in the Schedule of Rates to the part of the work under the Contract comprising [insert] and the lump sum of \$[insert] (which is exclusive of GST) to the balance of the work under the Contract
		OR

Item	Item Description	Particulars		Item	Item Description	Particulars			
		If Item 2.4 of Annexure A indicates that a Schedule of Rates forms part of the Contract, the amount calculated by applying the rates set out in the Schedule of Rates to the whole of the Works [User note: delete alternative which is not applicable]				 complied with its reporting requirements under clause <u>12.6</u>; delivered all documents required pursuant to clause <u>12.8</u>; provide the updated Work Program in accordance with clause <u>15.2</u>; 			
2.2	Differences in quantities (clause 4.2)	[<mark>insert</mark>]%				 submitted all material or information in support of its payment claim required building a instruction for the 			
2.3	Limits of accuracy (clause 4.2)	Except for limits of accuracy otherwise provided in the Bill of Quantities or Schedule of Rates forming part of the Contract as a Contract Document (including by reference to 'provisional quantities', 'provisional quantity, as directed' or 'provisional quantity,				 by clause 8, including, for the avoidance of doubt, the statutory declaration in accordance with Item 2.13 of Annexure A; and become entitled to make a payment claim under clause 8. 			
		as ordered'), the limits of accuracy will be as follows: Upper Limit – [insert] Lower Limit – [insert]	:	2.7	Provisional Sums (clauses 1.1 and 8.1)	Provisional Sum Item Provisional Subcontractor			
2.4	Schedule of Rates	A Schedule of Rates [is / is not] included in				[insert] [insert] [insert]			
2.7	(clause 4.2)	the Contract as a Contract Document.	:	2.8	Rated Provisional Sum Work	[insert]			
2.5	Bill of Quantities (clause 4.3)	A Bill of Quantities [is / is not] included in the Contract as a Contract Document.			(clause 8.1)				
		If a Bill of Quantities is included in the Contract as a Contract Document:		2.9	Profit Percentage (clause 18.1)	[insert]			
		 the Bill of Quantities [is/is not] priced 	:	2.10	Unfixed plant or materials (clause 8.38.3(4)	[insert]			
		 the Bill of Quantities must be lodged within [insert] 	2.11		Overhead and Preliminaries Percentage	[insert]			
2.6	Claim Precondition Obligation (clause 1.1)	The Contractor has:			(clause 18.1)				
		 fully complied with its obligations to provide Security (if any) under clause 5.1; if required, provided the Performance 		2.12	Supporting Material (clause 8.7(1))	 The Consultant's certificate referred to in clause 3.5(7)(c) As reasonably required and notified to the Contractor by the Superintendent before the Payment Claim Date 			
		Guarantee in accordance with clause 5.2; provided proof of insurance in accordance with clause 6.6; provided the Principal for consent any	:	2.13	Statutory Declarations (clause 8.7(2))	 The Contractor must submit 1 Business Day prior to the submission of the relevant payment claim a completed statutory declaration in the form set out in <u>Annexure L</u> relating to that payment claim 			
		Contractor Management Plan or updated Contractor Management Plan in accordance with clause 11.3;				If the payment claim is the final payment claim to be made under the			



				Karr Description	Destinutors			
ltem	Item Description	Particulars Contract, the Contractor must submit 1	Item	Item Description	Particulars used, complete as "See Item 5.4 of	Item	Item Description	Particulars
		Business Day prior to the submission of the relevant payment claim a completed statutory declaration in the form set out in Annexure M relating to	3.6	Claimable Delays (clause 17.2(1)(b))	Annexure A"] Any of the following occurring on or before the Date for Practical Completion and			a timely fashion; c. submit supporting documentation and information as reasonably
		 At any time, the Superintendent may request that the Subcontractor provides a completed and signed Statutory Declaration. This must be completed in the form set out in <u>Annexure N</u> relating 			 which are beyond the reasonable control of the Contractor: 1. statewide or nationwide industrial conditions; and 2. weather events, including the direct 			 required by the relevant Authority for applying for and obtaining the relevant certificates, licences, consents, permits or approvals; or d. comply with the usual conditions, procedures and protocols of the
2.14	Maximum Daily Delay Rate (clause 18.2(2))	to that payment claim \$[insert]			effects thereof, that satisfies all of the following conditions: a. directly causing the Site to be			relevant Authority relating to applications for the relevant certificates, licences, consents,
2.15	Payment Amounts (clause 8.3(1) and 8.3(2))	\$[<mark>insert</mark>]			shut down or preventing the Works being carried out safely on the Site; and			7. any other cause which is expressly stated in the Contract to be a cause
2.16	Certificates (clause 8.7(3))	 The certificates required by clause 3.5(7)(c). 			 b. the result of which it is either not reasonable or not safe for plant, equipment and/or workers 			for Time Adjustment for Practical Completion (save where it is caused or contributed to by any act or
		 The certificates required to be provided by each Consultant under each Novated Subcontractor Contract. 			exposed thereto to continue working whilst the weather event prevails; and			omission of the Contractor or its Personnel). Any of the following events whether
2.17	Required Reports (clause 8.7(4))	 The monthly report referred to in clause 12.6(1) 			c. that causes a delay of at least four working hours on the Site for each relevant day;			occurring before, on or after the Date for Practical Completion:
		• [insert]			 Latent Conditions notified in accordance with clause 7.3; 			 delays caused by: a. the Principal;
3 Time	Particulars				4. variations directed under clause 14;			b. the Superintendent; or
Item	Item Description	Particulars			5. changes in the Legal Requirements			c. the Principal's Agents,
3.1	Date for Practical Completion (clause 1.1)	[insert]			6. delays by Authorities not caused or			except to the extent of delay caused by the Principal, the Superintendent or the Principal's Agents that is
		[User note: if Separable Portions are used, complete as "See item 5.3 of Annexure A"]			contributed to by the Contractor or its Agents including the Contractor's failure to:			expressly allowed, permitted or contemplated by the Contract or arising from the Principal, the
3.2	Date for Construction Commencement (clause 1.1, 7.1(1) and 7.2(6))	[insert]			a. include an appropriate period in the Work Program, consistent			Superintendent or the Principal's Agents acting in accordance with the Contract; or
3.3	Date for Design Commencement (clauses 1.1 and 7.1(1))	The Contract Date			with accepted industry practice, to enable the Contractor to apply for and obtain the relevant			 any breach of the Contract by the Principal
3.4	Allowed Access Delay Period (clause 7.1(2))	[<mark>90</mark>] days			certificates, licences, consents, permits or approvals from the relevant Authority;	3.7	Compensable Cause (clause 18.2)	means the causes of delay referred to in Item 3.6 of Annexure A:
3.5	Liquidated Damages Rate (clauses 16.2(1) and 16.3(2))	[insert]			 submit any application for the relevant certificates, licences, 		,,	• [insert].
		User note: if Separable Portions are			consents, permits or approvals in			

4 General Particulars

Item	Item Description	Particulars
4.1	Deemed Latent Condition (clauses 1.1 and 7.3)	• [insert]
4.2	Excluded Site Conditions (clauses 1.1 and 7.3)	 any and all conditions relating to or affecting temporary works; and
		 other conditions or risks for which a Provisional Sum Item has been allowed in the Contract.
		• [insert]
4.3	Contractor's Representative (clause 1.1 and 3.3)	[insert]
4.4	Defects Liability Period (clauses 1.1 and 16.3(5)(a))	[<mark>52</mark>] weeks
4.5	Payment Claim Dates (clauses 1.1 and 8.7)	The later of the date worked out as follows:
		 other than in respect of the Payment Claim first issued after the Date of Practical Completion of the whole of the Works, the last day of the month for work under the Contract completed up to and including the 25th day of the month; and
		 in respect of the Payment Claim first issued after the Date of Practical Completion of the whole of the Works, the last day of the month in which the whole of the Works achieved Practical Completion for work under the Contract up to and including the Date of Practical Completion; and
		 the date of satisfaction of the last Claim Precondition Obligation to be satisfied.
4.6	Exclusions from Contractor's Design Obligations (if any) (clauses 1.1 and 9.2)	[insert]
4.7	Practical Completion Deliverables (clauses 1.1 and 12.6(3))	 All approvals relevant to the work under the Contract or the Works (other than approvals for which the Principal is responsible (if any)) including final certificates of occupation or classification ensuring the completed Works can be lawfully used for their

ltem	Item Description	Particulars	Iten	n	Item Description	Parti	culars		
		purpose;				provided as worl	under the Contract.		
		 Operation or maintenance manuals for any plant, equipment or other Hems included in the Works; 	4.8		Principal Approved Subcontractors (clauses 1.1 and 3.5)	Subcontractor	Relevant work under the Contract		
		 All warranties required under the Contract; 				[insert]	[insert]		
		 "As built" drawings (complying with the requirements (if any) set out in the Contract); 	4.9		Security (clauses 1.1 and 5.1(1))	[User note: delete those clauses below, if not required]			
		 An "as built" survey of the Works showing their location relative to the boundaries of other improvements on the Site; 				 An Unconditional Undertaking in the amount of \$[insert] to be provided within 7 days after the Contract Date in the form of two Unconditional Undertakings each 			
		 Final dilapidation reports required by the Contract; A schedule of depreciation information including: 			 in the amount of \$[TBC]; Retention moneys by way of deduction of [insert]% of eac progress payment until a tota 				
		 (a) a cost breakdown of the total cost of all depreciable items included in the Works; and 	4.10		Adjustment of Security (clause 5.1(3))	\$[insert] is h [insert]% If no percentage is n	ominated a default of		
		 (b) particulars of all "Construction Expenditure" for the purposes of the Income Tax Assessment Act 1997 (Cth); 	4.11		Superintendent (clauses 1.1 and 3.2)	0.5% will apply [insert]			
		All keys and other locking devices;	4.12		Key Personnel (clause 3.6(2))	Name	Position		
		Consultant Certificates from each Consultant stating that the Works as completed are in accordance with Design Documents (substantially in the form provided in Annexure K); 4.13 Performance Guarantee			[insert] [insert]	[insert] [insert]			
					Performance Guarantee (clause 5.2(1))	A Performance Guar required	antee [<mark>is/is not</mark>]		
		Contract requires the Contractor to provide prior to Practical Completion; and	4.14		Works Insurance (clause 6.5(1))	The Contractor [is/is arrange Works Insur			
		 Written sign off from all relevant authorities in relation to: 	4.15		Minimum Works Insurance Amount (clause 6.5(1)(a)) An amount equal to [insert] Contract Sum		insert]% of the		
		(a) stormwater drainage works;	4.16		Minimum Public Liability Insurance (clause 6.5(2)	S[insert]			
		(b) external road works;(c) existing services relocations; and	4.17		Minimum Vehicle Insurance Amount (clause 6.5(4)				
		(d) new services connections,	4.18		Minimum Professional Indemnity	S[insert]			

Item	Item Description	Parti	iculars	Item Item Description Particulars		Item	Item Description		Particulars											
4.19	Insurance Amount (clause 6.5(5)) Payment Address	[insert]				deliverables required by the Contracto		5.1	Separable Portion Number	Separable Portion 1	Separable Portion 2	Separable Portion 3								
4.20	(clause 8.2(2)) Principal Supplied Items	[insert]		4.25	Special Warranties	Management Plans.	tem of Period	5.2	Separable Portion Description (clause 16.3)	[insert]	[insert]	[insert]								
4.21	(clause 9.1(7)) Accessed Site (clause 10.11(1),)	Accessed Site:				-	(clause 12.13(1), Annexure J)	v	Vork Jnder the Contract	5.3	Date for Practical Completion (clause 1.1)	[insert]	[insert]	[insert]						
4.22	QBCC licence (clause 10.14(2)	[insert map descripti [insert]	on]	4.26	Address for Notices	[insert] [insert] [insert]	insert1 [insert1 on: [TBC]	5.4	Liquidated Damages Rate (clause 16.2)	[insert]	[insert]	[insert]								
4.23	Intellectual Property Rights	[Alternative 1 / Altern	ative 1 / Alternative 2		(clause 26(4)(a)(iii)) – Principal			6 Agre	6 Agreed Variations											
	(clause 12.3)	If no selection a default of 'Alternative 1' will apply			- Contractor	Contractor: Attention [TBC]		ltem	Item Description		Particulars									
4.24	1.24 Documents and other deliverables to be delivered to the Superintendent after Practical Completion and time for delivery (clause 12.8(1))	Documents and other Deliverables	Time for delivery	4.27	Site Owners (clauses 1.1 and 3.8)	[insert]		6.1	Agreed Variation Item (clauses 1.1 and 18.3)	Agreed Variation 1	Agreed Variation 2	Agreed Variation 3								
		 Two (2) complete sets of final "As- Built" drawings (hard copy and electronic PDF and CAD format) (and complying with the requirements (if any) set out in the Contact; An "As-Built" record of services; Two (2) complete sets of Operations and Maintenance Manuals 	after the Date for Practical	4.28	Other Stakeholder (clause 1.1 and item 4(6) of Annexure C)	[insert]		6.2	Agreed Variation Description	[<mark>insert</mark>]	[insert]	[insert]								
			Aggs 4.29 copy lectronic and CAD t) (and lying he ements y) set out		4.29	Subcontractors required to sign deed of novation (clause 3.5(1)(e))	[insert]		6.3	(clause 18.3) Agreed Variation Amount	[insert]	[insert]	[insert]							
				4.30	Novated Subcontractors (clauses 1.1 and 3.5(4))	Novated Subcontractor	Novated Subcontractor Contract	6.4	(clause 1.1 and 18.3) Agreed Variation Time Period (clause 1.1 and 18.3)	[insert]	[insert]	[insert]								
						[insert]	[insert]	7 Mile	filestone Particulars											
					Subcontractors required to sign Side [insert] Deeds		ert]		Item Descripti	on	Partice	ılars								
	services		 services; Two (2) 								services;	4.32	(clause 3.5(6)) Consultant Design Work Categories (clause 3.5(7))	[insert]		7.1	Milestone Number (clause 15.7)	N	filestone 1	Milestone 2
			complete sets of Operations and Maintenance Manuals	Minimum Consultant's Professional	Contractor's Amount of		7.2	Milestone Description (clause 1.1 and 15.7)	[insert]		[insert]									
				Indemnity Insurance Amount (clause 3.5(7)(e)(i))	Design Obligations	Insurance	7.3	Date for Milestone Cor (clause 1.1 and 15.7(1	mpletion [insert]		[insert]									
	separately for each consultancy		separately for each consultancy		each consultancy 5		5 Separable Portion Particulars		7.4	Requirements for Miles Completion (clause 15.7)			[insert]							
		discipline; and • Those		Item	Item Description	Particulars		7.5	Milestone Liquidated D	amages [insert		[insert]								

Step 1 – Annexure B – Special Conditions

Annexure B – Special Conditions

[insert]

[NRF Note: The contract conditions are not intended to be a comprehensive set out conditions for any type of contract or party entering into the contract. Concepts such as Queensland Government Ethical Supplier requirements, or obligations of third party agreements (i.e. financier agreements) will need to be considered on a case by case basis, and any special conditions are to be agreed between the parties and included in this annexure]



Step 1 – Annexure C – Optional Clauses

Optional clause	Major	Medium	Minor
NGERS	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Design Obligations	Included as an optional clause	Included as an optional clause	The clause can be stated to apply in Annexure A
Rise and Fall	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Obligations to Benefit Site Owner	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Asbestos	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Project Trust Accounts	Included in the contract by default	Included in the contract by default	Included as an optional clause (except for in the NT Minor Works Contracts)
Trustee Limitation of Liability	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Superintendent's Representative	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Project Control Group	Included as an optional clause	Not included as an optional clause	Not included as an optional clause
Bill of Quantities	Included as an optional clause	Included as an optional clause	Not included as an optional clause
Separate Contractors	Included in the contract by default	Included as an optional clause	Not included as an optional clause
Performance Guarantee	Included in the contract by default	Included as an optional clause	Not included as an optional clause
Direct Payment of Workers and Subcontractors by Principal	Included in the contract by default	Included as an optional clause	Not included as an optional clause
Maintenance Obligations	Included in the contract by default (except for LB329 where it is not included as a default clause or an optional clause)	Included as an optional clause (except for LB329 where it is not included as a default clause or an optional clause)	Included as an optional clause (except for LB329 where it is not included as a default clause or an optional clause)
Buildability Issues	Included in the optional design clause by default	Included as an optional clause in the optional design clause	Not included as an optional clause
Commissioning	Included in the contract by default	Included as an optional clause	Not included as an optional clause



Step 1 – Annexures E, F, G

Annexure E – Technical Requirements

[NRF Note: This will include the scope of works and other technical documents (including the PPR)]

Annexure F– Design Requirements

8 Prior Design

[insert]

9 Preliminary Design

[insert]

Annexure G – Principal Supplied Information

[To be inserted]



Step 2 – Final Checks

Step 2 – Final Checks

- Entity details
- Remove drafting notes
- ASIC searches
- QBCC searches
- Insolvency
- Litigation search history

InfoTrack www.infotrack.com.au 1800 738 524	ASIC Current Organisation Extract	InfoTrack	QBCC - Search for L	_icensee	Licence Searc	h Main Daga
ASIC Data Extracted 27/11/2023	at 10:01		Particulars		Licence Searc	<u>n - Main Page</u>
undersection 1274A of the Corpor	derived from the AustralianSecurities and Investment Commissior rations Act 2001.Please advise ASIC of any error or omission whic mation have been detected since last extracted.		Business Name: Licence Address: Trading Name:			
-			MR Category:			
ACN (Australian Company Number): ABN:	-	Document No.	ABN: ACN:			
ABN: Current Name: Registered in:			Licence Class	Licence Type	Condition*	Status
Registration Date: Previous State Number Review Date:			<u>Builder - Open</u>	Builder Licence	NO	Active
Company Bounded By:	taile -		* NOTE: Where QBCC has im	posed a condition, details of the con history.	dition can be obtained by dow	nloading a licensee's full
Name: Name Start Date: Status: Type: Class: Sub Class:			the actual information Commission (ASIC). T QBCC's register as at	es not warrant information r on contained through the The information listed above the time of printing the searc CC recommends you obt u/asic/asic.nsf.	Australian Securities only reflects the inform th. To find the actual key	and Investment nation recorded on / personnel details
- Company Addresses -						
- <u>Registered Office</u> Address: ' Start Date: 2				Licensee's Full	History	
- <u>Principal Place of Business</u> Address: " Start Date: 2		6				
- Company Officers -						

	•	Demolition Works – demolition license + certificate
Other licenses to consider*	•	Asbestos Removal & Associated Works – Class A License, Cla
constact	•	Asbestos Assessors – must be independently licensed as an asl

37 *links to how to check for these licenses are provided in the guidance notes

lass B License

sbestos assessor



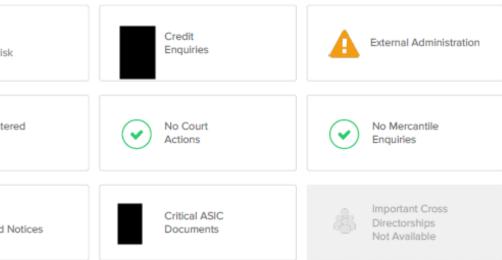
Step 2 – Final Checks

Step 2 – Final Checks

- Entity details
- Remove drafting notes
- ASIC searches
- QBCC searches
- Insolvency
- Litigation search history

			Summary			
	(creditor) watch		F / 0 Default Risk		Credit Enquiries	External Administration
			No Registered Defaults		No Court Actions	No Mercantile Enquiries
Name ABN ACN Document Type			ASIC Published Notices		Critical ASIC Documents	Important Cross Directorships Not Available
Report Generated ASIC Extract ASIC Extract Status			Adverse			
					Risk Data Detected - Review Required	
			Risk Category	Risk Level	Risk Data Detected - Review Required Risk Overview	
Credit Report			Risk Category ASIC Published Notice	Risk Level High		ed to this company
Credit Report RiskScore Payment Rating	 Included Included Not Included 				Risk Overview There are asic published notices connected	8 months relating to Winding up notifications,
RiskScore	 ✓ Included ✓ Included 		ASIC Published Notice	High	Risk Overview There are asic published notices connecte Documents lodged with ASIC in the past 1	8 months relating to Winding up notifications, eme of arrangements or liquidations
RiskScore Payment Rating	 ✓ Included ✓ Included × Not Included 	Status	ASIC Published Notice High Risk ASIC Documents	High High	Risk Overview There are asic published notices connecte Documents lodged with ASIC in the past 1 external administrations, court orders, sch	8 months relating to Winding up notifications, eme of arrangements or liquidations
RiskScore Payment Rating CW Bankruptcy Check (PIRS) ASIC Data (On File) ASIC Current Extract ASIC Current & Historical PPSR ACN	 Included Included Not Included 		ASIC Published Notice High Risk ASIC Documents ASIC Status Changes	High High	Risk Overview There are asic published notices connecte Documents lodged with ASIC in the past 1 external administrations, court orders, sch	8 months relating to Winding up notifications, eme of arrangements or liquidations
RiskScore Payment Rating CW Bankruptcy Check (PIRS) ASIC Data (On File) ASIC Current Extract ASIC Current & Historical PPSR ACN PPSR ABN	 Included Included Not Included 	ASIC En	ASIC Published Notice High Risk ASIC Documents ASIC Status Changes tity Status Changes	High High	Risk Overview There are asic published notices connecte Documents lodged with ASIC in the past 1 external administrations, court orders, sch	8 months relating to Winding up notifications, eme of arrangements or liquidations
RiskScore Payment Rating CW Bankruptcy Check (PIRS) ASIC Data (On File) ASIC Current Extract ASIC Current & Historical PPSR ACN PPSR ABN PPSR Business Name Append Docs Lodged Append Business Names	 Included Included Not Included Included Included Included 	ASIC En	ASIC Published Notice High Risk ASIC Documents ASIC Status Changes	High High	Risk Overview There are asic published notices connecte Documents lodged with ASIC in the past 1 external administrations, court orders, sch	8 months relating to Winding up notifications, eme of arrangements or liquidations
RiskScore Payment Rating CW Bankruptcy Check (PIRS) ASIC Data (On File) ASIC Current Extract ASIC Current & Historical PPSR ACN PPSR ABN PPSR Business Name Append Docs Lodged	 Included Included Not Included Included Included Included 	ASIC En	ASIC Published Notice High Risk ASIC Documents ASIC Status Changes tity Status Changes ge Date ASIC Status	High High High	Risk Overview There are asic published notices connecte Documents lodged with ASIC in the past 1 external administrations, court orders, sch	8 months relating to Winding up notifications, eme of arrangements or liquidations tion
RiskScore Payment Rating CW Bankruptcy Check (PIRS) ASIC Data (On File) ASIC Current Extract ASIC Current & Historical PPSR ACN PPSR ABN PPSR Business Name Append Docs Lodged Append Business Names	 Included Included Not Included Included Included Included 	ASIC En	ASIC Published Notice High Risk ASIC Documents ASIC Status Changes tity Status Changes ge Date ASIC Status	High High High	Risk Overview There are asic published notices connected Documents lodged with ASIC in the past th external administrations, court orders, sche The company is under external administrations	8 months relating to Winding up notifications, eme of arrangements or liquidations tion

The most common ASIC entity statuses are: registered, deregistered, external administration and strike-off action in progress. This section identifies if there have any been changes to the status of the entity's ACN, and the date the changes have occurred.





Step 3 - Execution – QBCC + FIA

Step 3 - Execution

- Determine execution procedure
 - Wet ink, electronic signing, counterparts.
- Determine method of execution (s 127, Authorised Representative, Power of Attorney).
- Order of execution FIA, QBCC Acknowledgment.
- Share fully executed contract with Contractor.

6	Exclus	ion of QBCC Act Provisi
6.1	Applic	ation
		ause will only apply if section ause will only apply to dom
6.2	Applic	ation of the QBCC Act
		n 67K of the QBCC Act pro Practical Completion of the
	(1)	all retention amounts that
	(2)	all securities held by the F Contract.
6.3	Expres	ss agreement to exclude
		rties expressly agree, by in ject to the condition impos 6.1.
	Princip	al
7	Contra	ctor's Corporate Warran
	(<mark>Draftin</mark> Contra	ig Note: This clause may b ctor]
	The Co	ontractor represents and wa
	(1)	it is validly existing under
	(2)	it has the power to enter i
	(3)	it has taken all corporate its entry into and performa attached to the approvals
	(4)	its obligations under this (Contract; and
	(5)	the execution, delivery an required to be entered intered into the section of th
	(6)	result in a breach of, or co which it is party or by which

ions

QBCC Execution

on 67K of the QBCC Act applies to the Contract. [Drafting note: nestic building contracts. Delete otherwise]

ovides that a 'building contract' is subject to a condition that, e building work is reached, the total value of:

t have been withheld by the Principal; and

Principal, must not exceed 5% of the contract price for the

section 67K of the QBCC Act

nitialing this document in the space below, that the Contract is sed by section 67K of the QBCC Act as outlined and explained in

Contractor

ties

e subject to change depending on the corporate structure of the

arrants that:

the laws of its place of incorporation or registration;

into and perform its obligations under this Contract;

action and holds all approvals necessary or desirable to enable ance of this Contract, and it is complying with any conditions

Contract are enforceable against it under the terms of the

nd performance by it of this Contract (and any other document to by it relating to this Contract) does not and will not:

onstitute a default under, any agreement or arrangement to ich it is bound; or



Execution – QBCC + FIA

FIA Execution

Execution		
EXECUTED as an agreement in Queensland		CONTRACTOR
[Drafting Note: Execution blocks of each party i	to be confirmed]	CONTRACTOR
		Executed by #idd party name #
PRINCIPAL		#idd ACN/ABN number (include 'ACN' 'ABN')# by its duly authorised represen
Executed by #idd party name #		
#idd ACN/ABN number (include 'ACN' or 'ABN')# by its duly authorised representative:		
		Name of authorised representative (BL LETTERS)
Name of authorised representative (BLOCK	Signature of authorised representative	
LETTERS)		Executed by #idd Company name # #idd ACN/ABN number (include 'ACN' 'ABN')# in accordance with section 127
Executed by #idd Company name # #idd ACN/ABN number (include 'ACN' or 'ABN')# in accordance with section 127 of the		Corporations Act 2001 (Cth):
Corporations Act 2001 (Cth):		Director/company secretary
Director/company secretary	Director	
		Name of director/company secretary
Name of director/company secretary	Name of director	(BLOCK LETTERS)
(BLOCK LETTERS)	(BLOCK LETTERS)	
		Executed by #idd Company name #
Executed by #idd Company name # #idd ACN/ABN number (include 'ACN' or		#idd ACN/ABN number (include 'ACN' 'ABN')# in accordance with section 127
'ABN')# in accordance with section 127 of the Corporations Act 2001 (Cth):		Corporations Act 2001 (Cth):
Name of sole director <alt 1="" and="" sole<="" td=""><td>Signature of sole director <ait1 and="" sole<="" td=""><td>Name of sole director <alt 1="" and="" sole<="" td=""></alt></td></ait1></td></alt>	Signature of sole director <ait1 and="" sole<="" td=""><td>Name of sole director <alt 1="" and="" sole<="" td=""></alt></td></ait1>	Name of sole director <alt 1="" and="" sole<="" td=""></alt>
company secretary end Alt 1> (BLOCK	company secretary end Alt1>	company secretary end Alt 1> (BLOC) LETTERS)
LETTERS)	<alt2who company="" does="" not<br="" states="" that="" the="">have a company secretary end Alt2></alt2who>	

<mark>l' or</mark> entative:	
BLOCK	Signature of authorised representative
<mark>l' or</mark> 27 of the	
	Director
	Name of director (BLOCK LETTERS)
<mark>l' or</mark> 27 of the	
e CK	Signature of sole director <ait1 and="" sole<br="">company secretary end AIt1> <ait2 company="" does="" not<br="" states="" that="" the="" who="">have a company secretary end AIt2></ait2></ait1>



Addressing common challenges and providing solutions.

Challenges	Suggested Solution
Ambiguity in Contract Terms	 The contract templates include clear definitions and standardised templates terms should be regularly updated and reviewed for consister Do not included the contractor's tender response as a contract docu Make sure documents included in the contract are checked for consister Check qualifications and assumptions
Inadequate Risk Allocation	 The templates outline risk allocation, specifying which party bear conditions, delays, weather events). The templates allow you to tailor the risk allocation to suit the pro- These risk allocations could be highlighted upfront and provide classical data.
Complex or Overly Detailed Requirements	 The use of different templates (major, medium and minor) balance structures for different project complexity, focusing on key delive A simple overview or summary could be provided of the key term understand the most critical aspects of the contract when bidding
Misalignment with Workflows/ Systems	 The templates are designed to be flexible and adaptable to various reporting, invoicing, and project management expectations. Briefing sessions could be offered to guide contractors in adapting them align their internal systems with the contract requirements.

ns

erms to minimise ambiguity. ncy across all contract documents. ument sistency

rs responsibility for different risks (e.g., site

oject. lear guidelines for contractors in bidding.

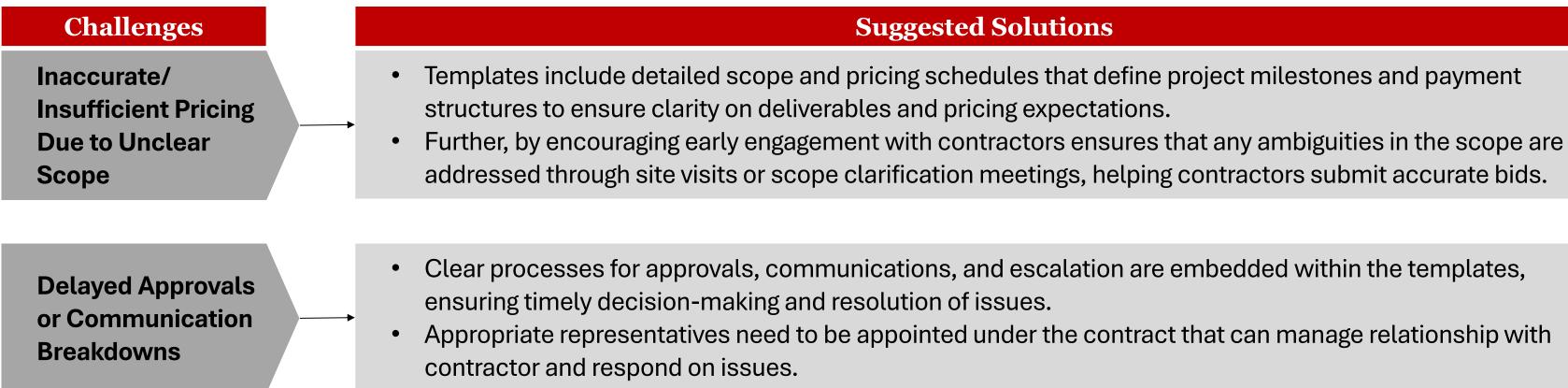
ces legal requirements with appropriate contract erables, timelines, and outcomes. Ins to ensure contractors can easily navigate and ng.

us administrative workflows, with clear clauses on

ng to the specific contractual processes or help



Addressing common challenges and providing solutions.





Advanced tips for effective use.



Ensuring compliance with Local Buy processes.

Centralised Hub

Access your central, branded and configured interactive procurement hub.

Procurement Platform

Market leading go-to-market platform for all quotes or tenders needs

Comprehensive cleansed reporting dashboards, in the procurement context.

Technology **Solutions**

Digitise to remove inefficiencies and risk, better use resources and identify opportunity.

Powerful reporting and insights

Dashboard reporting identifies trends, spend opportunities, and process improvements across all spend profiles.

Identify and engage with Local Suppliers more easily, plus, built-in **REMPLAN** economic development impact reporting and scenario modelling.



Data and Analytics

Improved economic outcomes



Practical advice for tailoring agreements to specific project needs.

Considerations

Read and understand contracts

- **Review Key Provisions**: Ensure all stakeholders understand key clauses, (eg, extensions of time, delay costs, disruption costs, and direct costs). Know what events will trigger these claims.
- Assess Event Triggers for Extensions: Identify which events qualify the contractor for time extensions and whether these also trigger delay costs and/or other relief.
- Understand the Variation Mechanism: Clarify direct costs v amounts covered by profit margin and overheads and how variations should be valued under the agreed mechanism.
- Ensure Contract Clarity: Avoid leaving ambiguities that could lead to disputes or inconsistent application of the contract terms.

Identify and Assign Risks Early

- Early Risk Identification: Identify potential risks early, (i.e. weather/ site conditions) ensure they are addressed in the contract.
- Assign Risks Strategically: Assign responsibility for risks to the appropriate party (e.g., contractor vs. council). This ensures the right party bears the financial responsibility for them.
- Address Project Specific Risks: review and identify special risks and then consider how the contract can respond to the risks through completion of the contract, special conditions or amendments, ensuring they are captured in the right sections for clarity and enforceability.
- Avoid Unclear Risk Allocation: Ensure risks such as delays, scope changes, and unforeseen conditions are explicitly defined in the contract, preventing uncertainty over who holds responsibility.

Complete the contracts strategically

- **Protect the Principal's Interests**: Avoid conceding time and cost risks without a value for money assessment. Ensure any risk transfers are justified and balanced.
- Address Deviation Requests: Don't just accept deviations or assumptions from the contractor's tender. Address these through review and evaluation processes during the tender and usual negotiation approaches.
- Maintain Clear Precedence: Ensure agreed departures are properly documented and placed in the correct order of precedence within the contract to manage ambiguity. By design, a departures schedule was not included in the templates.

Collaboration tips for smooth procurement with stakeholders.

Pre-Procurement

	Due Diligence	Develop program and n	nanagement plans
Planning Preparing for the procurement itself	 Identify relevant stakeholders (internal/ external eg other agencies). Identify expected issues. 	 Develop Stakeholder Management Identify how to map this to achieve Develop program to implement the 	least impact on pro
Implementation	Engage other consultants	Contract documents	Governar
<i>Implement</i> steps to manage issues identified	• Engage other consultants where required (eg transaction advisors).	 Identify and prepare separate agreements with affected third parties. Amend contract docs as required. 	 Identify appropriation governance frame Identify represe requirements.
		Procurement	
		•	
Release	tender documents	Response Period	Assessm
	ould be complete and clear. fing if required with various oups.	 Ensure timely response to queries. Regularly inform stakeholders of any updates. Have multidisciplinary teams available to review responses. 	 Hold collaborat sessions to disc findings, assess make decisions

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S	Develop Tender Docs
ocurement. procurement.	 Develop tender documents to: reflect the stakeholder issues to be managed; and ensure compliance with third party agreements.
ince	Project Management
oriate Imework. entation	 Reporting tools. Establish meeting requirements. Communication channels. Identify critical path activities.

nent	Feedback	
ative review scuss. ss risks, and is.	 Provide feedback promptly externally. Hold a debrief internally. Feedback loops and lessons learned 	







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Alternatively, you can contact our team at any time.











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- Construction Series More engaging webinars
- Fleet Management Forum (August) in Brisbane



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Construction Webinar Series



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